



DEPARTMENT OF THE ARMY
U.S. Army Corps of Engineers
WASHINGTON, D.C. 20314-1000

REPLY TO
ATTENTION OF:

6 Feb 95

CEMP-MA (415)

MEMORANDUM FOR ALL COMMANDERS, MAJOR SUBORDINATE COMMANDERS,
EXCEPT LOWER MISSISSIPPI VALLEY DIVISION AND
NORTH CENTRAL DIVISION

SUBJECT: Timely Obligation of Contract Award Funds

1. Reference CEMP-MA memorandum, dated 26 February 1993, SAB.
(encl)
2. Although we have improved MILCON execution, we are not getting the full recognition due to the late posting of awards. This has been a continuing problem since it was first identified during FY 93. Previous referenced guidance and discussions at the October 94 Line Item Review have done little or nothing to improve the situation. Most recently we have reports of projects being awarded during November 1994, with obligations not yet recorded as of today.
3. This situation must be corrected immediately. I urge each of you to refine your project management system immediately to assure that all follow up actions to contract awards are expeditiously managed. This must be a focused team effort among Contracting, Resource Management and Programs Management.
4. I cannot stress enough the importance of posting obligations. Decision makers at OSD use financial systems to measure performance. During this time of financial cut backs, only those programs which have a proven track record of good execution will continue to be funded. We cannot afford to allow lagging obligations to cause an incorrect perception of poor performance.

FOR THE COMMANDER:

Encl

PAT M. STEVENS IV
Major General, USA
Director of Military Programs

Need your help here! The PM for a project
also owns the appropriate financial reporting!

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CF:

CERM-ZA

PARC

Commanders:

U.S. Army Engineer District, Alaska
U.S. Army Engineer District, Baltimore
U.S. Army Engineer District, Europe
U.S. Army Engineer District, Far East
U.S. Army Engineer District, Fort Worth
U.S. Army Engineer District, Honolulu
U.S. Army Engineer District, Japan
U.S. Army Engineer District, Kansas City
U.S. Army Engineer District, Little Rock
U.S. Army Engineer District, Louisville
U.S. Army Engineer District, Mobile
U.S. Army Engineer District, New York
U.S. Army Engineer District, Norfolk
U.S. Army Engineer District, Omaha
U.S. Army Engineer District, Philadelphia
U.S. Army Engineer District, Sacramento
U.S. Army Engineer District, Savannah
U.S. Army Engineer District, Seattle
U.S. Army Engineer District, Tulsa